

National Library of Australia

Entity resources and planned performance

National Library of Australia

SECTION 1: ENTITY OVERVIEW AND RESOURCES.....	409
1.1 Strategic direction statement.....	409
1.2 Entity resource statement.....	410
1.3 Budget measures.....	411
SECTION 2: OUTCOMES AND PLANNED PERFORMANCE.....	412
2.1 Budgeted expenses and performance for Outcome 1.....	413
SECTION 3: BUDGETED FINANCIAL STATEMENTS.....	417
3.1 Budgeted financial statements.....	417
3.2 Budgeted financial statements tables.....	418

National Library of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The functions of the National Library of Australia (NLA), as defined in the *National Library Act 1960*, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the National Library Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA is committed to collecting documentary resources, particularly relating to Australia and the Australian people, so Australians can discover, learn and create new knowledge, now and in the future. The NLA's commitment to open access to the national collection and online services drives increasing value from a collection developed over decades. Australians – whoever they are and wherever they live – should be able to easily discover and use information they need to support their research, and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors. In 2023-24, the NLA's work will be guided by the pillars and principles of the *National Cultural Policy – Revive: a place for every story, a story for every place*. The NLA recognises, respects and prioritises the significance of First Nations voices, stories, and perspectives at the centre of Australia's national collections. The NLA will continue to extend its reach and make its physical and digital collections accessible far beyond Canberra, by providing timely information services and rich digital experiences to benefit all Australians

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by departmental (for the NLA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NLA resource statement — Budget estimates for 2023-24 as at Budget May 2023

	2022-23 Estimated actual \$'000	2023-24 Estimate \$'000
Opening balance/cash reserves at 1 July	76,708	68,268
Funds from Government		
Annual appropriations - ordinary annual services Outcome 1 ^(a)	60,989	75,948
Annual appropriations - other services ^(b) Equity injection		16,843
Total annual appropriations	70,639	92,791
Amounts received from related entities Amounts from portfolio department ^(c)	1,901	1,950
Total amounts received from related entities	1,901	1,950
Total funds from Government	72,540	94,741
Funds from other sources		
Interest	2,800	4,693
Sale of goods and services	6,073	8,241
Other	11,166	2,566
Total funds from other sources	20,039	15,500
Total net resourcing for NLA	169,287	178,509
	2022-23	2023-24
Average staffing level (number)	350	408

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2023-24.

(b) Appropriation Bill (No. 2) 2023-24.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NLA.

The NLA is not directly appropriated as it is a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communications and the Arts (a non-corporate Commonwealth entity), which are then paid to the NLA and considered 'departmental' for all purposes.

1.3 Budget measures

Budget measures in Part 1 relating to NLA are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: NLA 2023-24 Budget measures
Part 1: Measures announced since the 2022-23 October Budget

Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000
Receipt measure					
National Cultural Policy – National Collecting Institutions – Sustainability					
Departmental payments	-	2,800	1,500	750	750
Total	-	2,800	1,500	750	750
Total receipt measure					
Departmental	-	2,800	1,500	750	750
Total	-	2,800	1,500	750	750
Payment measure					
National Cultural Policy – National Collecting Institutions – Sustainability ^(a)					
Departmental payments	-	38,879	54,876	28,236	29,885
Total	-	38,879	54,876	28,236	29,885
Total Payment measure					
Departmental	-	38,879	54,876	28,236	29,885
Total	-	38,879	54,876	28,236	29,885

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

(a) Includes \$4.9 million provisioned in the Contingency Reserve.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the National Library of Australia can be found at: <https://www.nla.gov.au/corporate-documents/corporate-plans>

The most recent annual performance statement can be found at: <https://www.nla.gov.au/corporate-documents/annual-reports>

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material

Budgeted expenses for Outcome 1

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
Program 1.1: National Library of Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	60,989	75,948	86,219	77,084	79,071
Payment from related entities	1,901	1,950	550	550	550
Expenses not requiring appropriation in the budget year ^(a)	5,979	4,943	(2,710)	7,176	6,680
Revenues from other independent sources	20,039	15,500	11,800	9,429	9,038
Total expenses for Program 1.1	88,908	98,341	95,859	94,239	95,339
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	60,989	75,948	86,219	77,084	79,071
Payment from related entities	1,901	1,950	550	550	550
Expenses not requiring appropriation in the budget year ^(a)	5,979	4,943	(2,710)	7,176	6,680
Revenues from other independent sources	20,039	15,500	11,800	9,429	9,038
Total expenses for Outcome 1	88,908	98,341	95,859	94,239	95,339
	2022-23	2023-24			
Average staffing level (number)	350	408			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses related to collection assets which are funded through an equity injection; and resources received free of charge.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of 2023-24 Budget measures that have created new programs or materially changed existing programs are provided.

<p>Outcome 1 – Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material.</p>	
<p>Program 1.1 – National Library of Australia. The NLA delivers this program in the following ways:</p> <ul style="list-style-type: none"> • We collect today what will be important tomorrow for Australia’s increasingly diverse community. • We connect with communities and connect communities with their national collections. • We collaborate with others to deepen the national impact of cultural collections. • We build on strong foundations to maximise the nation’s return on its investment in the NLA. 	
<p>Key Activities</p>	<p>Key activities reported in the current corporate plan that relate to this program.</p> <p>Collect: ensure the NLA collection remains relevant to Australia’s diverse population, now and into the future; create pathways to collect emerging digital material while continuing to collect published Australian works and expand the collection of pictures, manuscripts and oral histories; work with Indigenous communities, and culturally and linguistically diverse communities, to ensure the national collection reflects stories and voices in culturally appropriate ways.</p> <p>Connect: inspire Australians to explore voices and stories in the national collection; enable research and the discovery of new ideas by delivering accessible services and programs; extend national reach and engage new audiences, increase the diversity of Australians participating in onsite and digital experiences.</p> <p>Collaborate: expand and deepen content in Trove – an essential part of Australia’s cultural and research infrastructure; increase engagement with Australians; work collaboratively with national cultural institutions and other partners; maintain a leading role in National and State Libraries Australasia.</p> <p>Capability: harness resources effectively to realise our ambitions and deliver our mandate; continue to acquire and develop the skills, knowledge and experience needed for a dynamic organisation with a strong digital and physical presence; manage our heritage building responsibly; continue to invest in physical and digital infrastructure to ensure our physical and digital capability is responsive, reliable, sustainable, trusted and secure.</p>

Year	Performance measures	Expected Performance Results
Current year ^(a) 2022-23	Collect: Number of Australian works collected, including digital	Target: 30,000 published works, including digital. Target expected to be met.
	Connect: Number of digital visits to the Library	Target: 27 million digital visits. Target not expected to be met. ^(b)
	Collaborate: Number of Trove Collaborative Services (TCS) partners and content contributors that the Library engages in annually ^(b)	Target: 900 Trove partners and content providers. Target expected to be met.
Year	Performance measures	Planned Performance Results
Budget year 2023-24	Collect: Number of Australian works collected, including digital	30,000 published works, including digital.
	Connect: Number of digital visits to the Library	Equal to or greater than prior year result.
	Collaborate: Number of Trove Collaborative Services (TCS) partners and content contributors that the Library engages in annually ^(c)	900 Trove partners and content providers.
Forward Estimates 2024-27	As per 2023-24	As per 2023-24. (targets subject to change)

- (a) The wording of the performance measure descriptions has been updated to replicate the wording of the performance measures as per the 2022-23 NLA Corporate plan to maintain line of sight.
- (b) The target for this performance measure is under review, to examine the potential impact of post-COVID behaviour and changes in indexing by third-party service providers. The NLA cannot assure that the target will be reached for 2022-23.
- (c) The October 2022-23 Portfolio Budget Statement contained a transposition error for this measure with the performance measure description. Performance measure description and expected result replicated as per the 2022-23 NLA Corporate plan.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NLA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted income for 2023–24 is estimated to be \$93.4 million, of which \$75.9 million is appropriation revenues. The increase in revenues from Government from \$61.0 million in 2022-23, reflects funding received for Trove, financial sustainability, storage, Heating Ventilation and Air Conditioning System and Windows replacement.

Total own source revenue is expected to be \$17.5 million, which is \$4.5 million lower than 2022–23 mainly due to the completion of the roof repairs and the related Comcover claims receipts.

Total budgeted operating expenses for 2023–24 is estimated to be \$98.3 million, an increase of \$9.4 million. The increase is mostly attributed to an increase in employee and supplier expenses. Employee expenses are higher by \$2.3 million as a result of salary increases and funding provided to maintain ASL numbers to the approved cap. Supplier expenses are also higher by \$7 million, mainly attributed to the additional funding received for financial sustainability and Trove.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
EXPENSES					
Employee benefits	39,661	41,969	44,578	46,869	49,208
Suppliers	27,663	34,663	30,837	26,925	25,686
Grants	1,050	1,970	570	570	570
Depreciation and amortisation	20,356	19,559	19,694	19,695	19,695
Finance costs	23	25	25	25	25
Write-down and impairment of assets	155	155	155	155	155
Total expenses	88,908	98,341	95,859	94,239	95,339
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	6,073	8,241	5,649	4,156	4,166
Interest	2,800	4,693	3,585	2,707	2,306
Other	13,067	4,516	3,116	3,116	3,116
Total own-source revenue	21,940	17,450	12,350	9,979	9,588
Gains					
Other	700	700	700	700	700
Total gains	700	700	700	700	700
Total own-source income	22,640	18,150	13,050	10,679	10,288
Net (cost of)/contribution by services	(66,268)	(80,191)	(82,809)	(83,560)	(85,051)
Revenue from Government	60,989	75,948	86,219	77,084	79,071
Surplus/(deficit) attributable to the Australian Government	(5,279)	(4,243)	3,410	(6,476)	(5,980)
Total comprehensive income/(loss) attributable to the Australian Government	(5,279)	(4,243)	3,410	(6,476)	(5,980)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) - as per statement of comprehensive income	(5,279)	(4,243)	3,410	(6,476)	(5,980)
plus: heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	8,500	8,500	8,500	8,500	8,500
plus: depreciation/amortisation expenses for ROU assets ^(b)	1,004	1,004	1,139	1,140	1,140
less: lease principal repayments ^(b)	(1,004)	(1,015)	(1,116)	(1,125)	(1,125)
Net cash operating surplus/ (deficit)	3,221	4,246	11,933	2,039	2,535

Prepared on Australian Accounting Standards basis

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expenses of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget statement
- (b) Applies to lease arrangements under AASB 16 Leases

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	1,174	1,174	1,174	1,174	1,174
Trade and other receivables	977	977	977	977	977
Other investments	67,094	66,136	65,235	64,324	63,179
Other financial assets	3,348	3,348	3,348	3,348	3,348
Total financial assets	72,593	71,635	70,734	69,823	68,678
Non-financial assets					
Land and buildings	269,624	278,707	302,453	303,699	304,945
Property, plant and equipment	14,335	14,415	14,495	14,583	14,671
Heritage and Cultural	1,117,956	1,115,040	1,112,213	1,109,485	1,106,137
Intangibles	89,737	97,267	103,749	109,890	117,237
Inventories	530	530	530	530	530
Prepayments	1,742	1,742	1,742	1,742	1,742
Total non-financial assets	1,493,924	1,507,701	1,535,182	1,539,929	1,545,262
Total assets	1,566,517	1,579,336	1,605,916	1,609,752	1,613,940
LIABILITIES					
Payables					
Suppliers	4,574	4,574	4,584	4,584	4,584
Other payables	6,664	6,664	6,664	6,664	6,664
Total payables	11,238	11,238	11,248	11,248	11,248
Interest bearing liabilities					
Leases	3,180	3,165	3,049	2,924	2,799
Total interest bearing liabilities	3,180	3,165	3,049	2,924	2,799
Provisions					
Employee provisions	11,483	11,717	11,951	12,185	12,185
Other provisions	64	64	64	64	64
Total provisions	11,547	11,781	12,015	12,249	12,249
Total liabilities	25,965	26,184	26,312	26,421	26,296
Net assets	1,540,552	1,553,152	1,579,604	1,583,331	1,587,644
EQUITY					
Parent entity interest					
Contributed equity	156,452	173,295	196,337	206,540	216,833
Reserves	201,269	201,269	201,269	201,269	201,269
Retained surplus (accumulated deficit)	1,182,831	1,178,588	1,181,998	1,175,522	1,169,542
Total parent entity interest	1,540,552	1,553,152	1,579,604	1,583,331	1,587,644
Total equity	1,540,552	1,553,152	1,579,604	1,583,331	1,587,644

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2023-24)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/capital \$'000	Total equity \$'000
Opening balance as at 1 July 2023				
Balance carried forward from previous period	1,182,831	201,269	156,452	1,540,552
Adjusted opening balance	1,182,831	201,269	156,452	1,540,552
Comprehensive income				
Surplus/(deficit) for the period	(4,243)	-	-	(4,243)
Total comprehensive income	(4,243)	-	-	(4,243)
Contributions by owners				
Equity injection - Appropriation	-	-	16,843	16,843
Sub-total transactions with owners	-	-	16,843	16,843
Estimated closing balance as at 30 June 2024	1,178,588	201,269	173,295	1,553,152
Closing balance attributable to the Australian Government	1,178,588	201,269	173,295	1,553,152

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	62,890	77,898	86,769	77,634	79,621
Sale of goods and rendering of services	7,029	8,897	6,237	4,676	4,710
Interest	2,800	4,693	3,585	2,707	2,306
Net GST received	3,027	1,708	1,671	1,626	1,456
Other	11,166	2,566	2,566	2,566	2,566
Total cash received	86,912	95,762	100,828	89,209	90,659
Cash used					
Employees	39,427	41,735	44,344	46,635	49,208
Suppliers	31,101	36,482	32,541	28,526	27,141
Interest payments on lease liability	23	25	25	25	25
Other	1,050	1,970	570	570	570
Total cash used	71,601	80,212	77,480	75,756	76,944
Net cash from/(used by) operating activities	15,311	15,550	23,348	13,453	13,715
INVESTING ACTIVITIES					
Cash received					
Investments	171,215	170,958	170,000	170,000	170,000
Total cash received	171,215	170,958	170,000	170,000	170,000
Cash used					
Purchase of property, plant and equipment and intangibles	32,397	32,336	46,175	23,442	24,028
Purchase of financial instruments					
Investments	170,000	170,000	169,099	169,089	168,855
Total cash used	202,397	202,336	215,274	192,531	192,883
Net cash from/(used by) investing activities	(31,182)	(31,378)	(45,274)	(22,531)	(22,883)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	9,650	16,843	23,042	10,203	10,293
Total cash received	9,650	16,843	23,042	10,203	10,293
Cash used					
Principal payments on lease liability	1,004	1,015	1,116	1,125	1,125
Total cash used	1,004	1,015	1,116	1,125	1,125
Net cash from/(used by) financing activities	8,646	15,828	21,926	9,078	9,168
Net increase/(decrease) in cash held	(7,225)	-	-	-	-
Cash and cash equivalents at the beginning of the reporting period	8,399	1,174	1,174	1,174	1,174
Cash and cash equivalents at the end of the reporting period	1,174	1,174	1,174	1,174	1,174

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	9,650	16,843	23,042	10,203	10,293
Total new capital appropriations	9,650	16,843	23,042	10,203	10,293
<i>Provided for:</i>					
Purchase of non-financial assets	9,650	16,843	23,042	10,203	10,293
Total items	9,650	16,843	23,042	10,203	10,293
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	9,650	16,843	23,042	10,203	10,293
Funded internally from departmental resources ^(b)	22,747	15,493	23,133	13,239	13,735
TOTAL	32,397	32,336	46,175	23,442	24,028
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	32,397	32,336	46,175	23,442	24,028
Total cash used to acquire assets	32,397	32,336	46,175	23,442	24,028

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions, gifts, internally developed assets and proceeds from the sale of assets and grants.

Table 3.6: Statement of departmental asset movements (Budget year 2023-24)

	Asset Category					Total \$'000
	Land \$'000	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural \$'000	Computer software and intangibles \$'000	
As at 1 July 2023						
Gross book value	17,000	259,068	22,818	1,126,456	114,924	1,540,266
Gross book value - ROU assets	-	6,144	34	-	-	6,178
Accumulated depreciation/ amortisation and impairment	-	(9,578)	(8,492)	(8,500)	(25,187)	(51,757)
Accumulated depreciation/ amortisation and impairment - ROU assets	-	(3,010)	(25)	-	-	(3,035)
Opening net book balance	17,000	252,624	14,335	1,117,956	89,737	1,491,652
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	5,584	11,259	16,843
By purchase - appropriation equity - ROU assets	-	1,000	-	-	-	1,000
By purchase - appropriation ordinary annual services ^(b)	-	13,678	3,030	-	(1,215)	15,493
Total additions	-	14,678	3,030	5,584	10,044	33,336
Other movements						
Depreciation/ amortisation expense	-	(4,599)	(2,942)	(8,500)	(2,514)	(18,555)
Depreciation/ amortisation on ROU assets	-	(996)	(8)	-	-	(1,004)
Total other movements	-	(5,595)	(2,950)	(8,500)	(2,514)	(19,559)
As at 30 June 2024						
Gross book value	17,000	272,746	25,848	1,132,040	124,968	1,572,602
Gross book value - ROU assets	-	7,144	34	-	-	7,178
Accumulated depreciation/amortisation and impairment	-	(14,177)	(11,434)	(17,000)	(27,701)	(70,312)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(4,006)	(33)	-	-	(4,039)
Closing net book balance	17,000	261,707	14,415	1,115,040	97,267	1,505,429
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						13,105
Preservation and Conservation						1,322
Total operating expenditure on heritage and cultural assets						14,427

Prepared on Australian Accounting Standards basis.

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets and grants.